



Australian Government
Department of Health

phn
An Australian Government Initiative

Drug and Alcohol Treatment Activity Work Plan 2019-2022: Drug and Alcohol Treatment Services Funding

This Drug and Alcohol Treatment Activity Work Plan template has the following parts:

1. The Drug and Alcohol Treatment Services Activity Work Plan for the financial years 2019-20, 2020-2021 and 2021-2022. Please complete the table of planned activities funded under the following:
 - Schedule: Drug and Alcohol Treatment Services - Core and Operational Funding (formerly Transition Funding)
 - Schedule: Drug and Alcohol Treatment Services – NIAS Operational and Mainstream Funding (formerly Operational and Flexible Funding).
 - Schedule: Drug and Alcohol Treatment Services - NIAS Aboriginal and Torres Strait Islander people Funding (Indigenous Funding) (formerly Aboriginal and Torres Strait Islander people – Flexible Funding).
2. The indicative Funding Budget for the financial years 2019-20, 2020-21 and 2021-22 (attach an excel spreadsheet using template provided) to report planned expenditure under the following:
 - Drug and Alcohol Treatment Services – Core and Operational Funding (formerly Transition Funding)
 - Drug and Alcohol Treatment Services – NIAS Operational and Mainstream Funding (formerly Operational and Flexible Funding)
 - Drug and Alcohol Treatment Services – NIAS Indigenous Funding (formerly Aboriginal and Torres Strait Islander people- Flexible Funding)

Adelaide PHN

When submitted this Activity Work Plan to the Department of Health, the PHN must ensure that all internal clearances have been obtained and has been endorsed by the CEO.

Overview

This Drug and Alcohol Treatment Services Activity Work Plan covers the period from 1 July 2019 to 30 June 2022. To assist with PHN planning, each activity nominated in this work plan can be proposed for a period of up to 36 months. Regardless of the proposed duration for each activity, the Department of Health will require PHNs to submit updates to the Activity Work Plan on an annual basis.

Important documents to guide planning

The following documents will assist in the preparation of your Activity Work Plan:

- Guidance for PHNs: Commissioning of Drug and Alcohol Treatment Services;
- Drug and Alcohol Treatment Information Strategy for PHNs;
- Drug and Alcohol Treatment Services Needs Assessment Toolkit;
- PHN Needs Assessment Guide;
- Activity Work Plan Guidance Material;
- PHN Program Performance and Quality Framework;
- Primary Health Networks Grant Programme Guidelines;
- Clause 3, Financial Provisions of the Standard Funding Agreement.

Guidance for PHNs: Commissioning of Drug and Alcohol Treatment Services

The *Guidance for PHNs: Commissioning of Drug and Alcohol Treatment Services* document (available on the PHN Secure Data Portal) has been developed to assist PHNs in understanding the Department's expectations in relation to activities that are in scope for funding, and will assist in translating drug and alcohol treatment evidence into a practical approach.

The high-level activities in scope under Core and NIAS Funding allocations include:

- Early intervention (including Brief Intervention)
- Counselling
- Withdrawal Management
- Residential Rehabilitation
- Day Stay Rehabilitation (and other intensive non-residential programs)
- Aftercare / relapse Prevention
- Case management, care planning, and coordination
- Information and Education
- Workforce Development, Capacity Building, including supporting the workforce through activities which promote joint up assessment and referral pathways, quality improvement, evidence-based treatment, and service integration.

Activities relating to planning and consultation are to be funded under the Operational Funding allocation.

Key principles underpinning activity requirements

Drug and Alcohol Treatment Activity Work Plans are also expected to satisfy the following key principles underpinning drug and alcohol activity requirements:

- i. Proposed activities are evidence-based and in-scope of funding as detailed in *Guidance for PHNs: Commissioning of Drug and Alcohol Treatment Services*.
- ii. Proposed activities are clearly aligned with priorities identified in the corresponding Needs Assessment.
- iii. The majority of total Core and NIAS Funding is allocated to the delivery of specialist drug and alcohol service delivery (i.e. direct treatment activities) as opposed to non-treatment activities (e.g. workforce development, also in scope of this funding).
- iv. Detailed budgets are provided outlining funding with a clearly identified allocation for each activity (including sub-activity) type.
- v. Proposed activities for Indigenous-specific and mainstream services are clearly delineated, including evidence of consultation and engagement from local key Indigenous stakeholders.
- vi. Governance arrangements are clearly articulated and include representation from key regional stakeholders such as Local Health Networks (or equivalent), State Government and specialist drug and alcohol service providers.

This funding is intended to complement existing Commonwealth and state and territory funded drug and alcohol treatment activities. Therefore, it is expected that existing state and territory funding, strategies, and frameworks are considered in the development of your Activity Work Plan to ensure services are complementary and do not duplicate existing efforts.

Formatting requirements

- Submit plans in Microsoft Word format only.
- Submit budgets in Microsoft Excel format only.
- Do not change the orientation of any page in this document.
- Do not add any columns or rows to tables or insert tables/charts within tables – use attachments if necessary.
- Delete all instructions prior to submission.

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(a) Drug and Alcohol Treatment Services planned activities for the funding period 2021-22

Drug and Alcohol Treatment Services – Core Funding

Drug and Alcohol Treatment Services - NIAS Mainstream Funding

Drug and Alcohol Treatment Services - NIAS Aboriginal and Torres Strait Islander people Funding

Drug and Alcohol Treatment Services - PHN General Practice Support for Drug and Alcohol Addiction Treatment

AOD1. Youth specific services

Proposed Activities – AOD1	
ACTIVITY TITLE	Youth specific services
Existing, Modified, or New Activity	Indicate if this is an existing activity, modified activity, or a new activity. New Activity
PHN Program Key Priority Area	Alcohol and Other Drugs
Needs Assessment Priority	AOD 1 Priority populations have access to high quality alcohol and other drug treatment services and interventions AOD 4 Integration and partnership between AOD and Primary Health Care services improves continuity of care and experiences
Aim of Activity	Ensure young people living in the Adelaide PHN region have access to appropriate, youth-friendly treatment interventions and prevention activities in alignment with the Adelaide PHN AOD Treatment and Quality Framework.
Description of Activity	<p>Adelaide PHN has undertaken a redesign of the commissioning of AOD services to better align with local needs and the National Framework for Alcohol, Tobacco and Other Drug Treatment. This includes the development of the Adelaide PHN AOD Treatment and Quality Framework.</p> <p>In line with this, in 2021-2023, Adelaide PHN will be commissioning treatment services that are specifically designed to meet the needs of young people aged 10-25.</p> <p>Youth specific services will be delivered in accordance with best practice and evidence and includes treatment interventions and methods that are appropriate for young people. This includes ensuring that youth specific AOD work supports headspace services to meet the AOD requirements of the headspace Model Integrity Framework.</p> <p>Adelaide PHN will also be commissioning youth specific services which aim to deliver interventions to high-risk young people with complex needs, ensuring that they can access safe, high-quality services suitable to their needs.</p>

Target population cohort	<ul style="list-style-type: none"> ▪ Young people aged 10-25 years <ul style="list-style-type: none"> ○ At low risk or with problematic use ○ With complex needs or substance dependence
In scope AOD Treatment Type	<ul style="list-style-type: none"> ▪ Interventions to reduce harm <ul style="list-style-type: none"> ○ Peer strategies ○ Information & educations ▪ Interventions to screen, assess and coordinate <ul style="list-style-type: none"> ○ Screening ○ Brief Interventions ○ Assessments ○ Case management ○ Aftercare & assertive follow-up ▪ Intensive interventions <ul style="list-style-type: none"> ○ Counselling ○ Withdrawal management ○ Pharmacotherapy
Indigenous specific	<p>Is this activity targeted to, or predominantly supporting, Aboriginal and Torres Strait Islander people?</p> <p>No</p> <p>If yes, briefly describe how this activity will engage with the Indigenous sector.</p>
Coverage	<p>Please indicate if this activity covers the entire PHN region or list specific SA3 in PHN region (see attached jpeg in email for reference)</p> <p>Entire APHN region.</p>
Consultation	<p>Consultation:</p> <p>In 2020, redesign of AOD treatment services was commenced, with a view to innovate how these services are purchased and aligned with the Needs Assessment. The <i>Adelaide PHN AOD Treatment and Quality Framework</i>, underpins the scope and approach for AOD commissioned services commencing July 2021. Consultation was undertaken to gauge stakeholder's satisfaction that the proposed Framework would support efficient, effective treatment services.</p> <p>Stakeholders consulted included current commissioned service providers, membership, Drug and Alcohol Services South Australia (DASSA), South Australia Network of Drug and Alcohol Services (SANDAS), Primary health care providers, people lived experience of drug and/or alcohol dependence, LGBTIQ+ people, young people, older people, people with experience of homelessness, people with a disability, individuals at risk of family and domestic violence, people from culturally and linguistically diverse backgrounds and people in contact with the criminal justice system.</p> <p>Consultation consisted of circulating the Framework publicly and inviting feedback via- interviews with sector leadership, online workshops within the sector and community, and an online survey. Key themes that emerged in the feedback expressed a desire for services that included lived experience, accounted for complexity, were inclusive of aftercare, are culturally aware and safe and were consistent in their approach to treatment definitions and data collection. Opportunities to further develop integration outside of the</p>

	<p>AOD sector were also identified. These key themes were incorporated to both the Framework and the Commissioning Plan for AOD TS 2021-23.</p> <p>Alignment with the 2020 DASSA Health Needs Assessment (HNA):</p> <p>In 2020, Drug and Alcohol Services South Australia (DASSA) conducted a HNA of state-wide AOD need, to inform their future planning and commissioning of government and non-government alcohol and other drug treatment services in South Australia up to 2030. The 2020 consultation described above was designed in a complementary fashion to this work. Through Adelaide PHN's partnership with DASSA on this project, Adelaide PHN will have access to the results of this project for inclusion with our own iterative Needs Assessment.</p>								
Collaboration	<p>Collaboration is facilitated through a range of mechanisms:</p> <ul style="list-style-type: none"> ▪ Supporting AOD services to develop Service Level Agreements with headspace centres for the provision of a comorbidity approach for young people ▪ Commissioned service providers developing formal agreements with 'Helping Young People Achieve' and 'Flexible Learning Options' programs, ▪ APHN regular meetings and formal MoAA with DASSA and Country SA PHN ▪ Informal networking with youth centres, local council's youth engagement strategies, child and adolescent and community mental health services, medical centres and gambling and gaming services. <p>Clinical, professional and service collaboration and integration occurs regularly to support young people with complex needs:</p> <ul style="list-style-type: none"> ▪ Supporting development of multidisciplinary care models inclusive of youth friendly general practice services ▪ Cross sector MoUs and SLAs are developed with commissioned service providers and youth justice juvenile detention services ▪ Referral pathways developed with child protection ▪ Supporting commissioned service providers (CSPs) to participate in the Attorney General's fines program meaning young people who seek treatment can reduce fine repayments ▪ AOD service participation in the Adelaide headspace Youth Early Psychosis consortium ▪ Connecting with DASSA on referral pathways to residential rehabilitation and detox 								
Activity milestone details/ Duration	<p>Provide the anticipated activity start and completion dates (including the planning and procurement cycle):</p> <table style="margin-left: 20px;"> <tr> <td>Activity start date:</td> <td>1/01/2020</td> </tr> <tr> <td>Activity end date:</td> <td>30/06/2023</td> </tr> </table> <p>If applicable, provide anticipated service delivery start and completion dates (excluding the planning and procurement cycle):</p> <table style="margin-left: 20px;"> <tr> <td>Service delivery start date:</td> <td>July 2021</td> </tr> <tr> <td>Service delivery end date:</td> <td>June 2023</td> </tr> </table> <p>Any other relevant milestones?</p>	Activity start date:	1/01/2020	Activity end date:	30/06/2023	Service delivery start date:	July 2021	Service delivery end date:	June 2023
Activity start date:	1/01/2020								
Activity end date:	30/06/2023								
Service delivery start date:	July 2021								
Service delivery end date:	June 2023								
Commissioning method and	1. Please identify your intended procurement approach for commissioning services under this activity:								

approach to market	<ul style="list-style-type: none"> <input type="checkbox"/> Not yet known <input type="checkbox"/> Continuing service provider / contract extension <input type="checkbox"/> Direct engagement. If selecting this option, provide justification for direct engagement, and if applicable, the length of time the commissioned provider has provided this service, and their performance to date. <input checked="" type="checkbox"/> Open tender <input type="checkbox"/> Expression of Interest (EOI) <input type="checkbox"/> Other approach (please provide details) <p>2a. Is this activity being co-designed? No</p> <p>2b. Is this activity the result of a previous co-design process? Yes</p> <p>3a. Do you plan to implement this activity using co-commissioning or joint-commissioning arrangements? No</p> <p>3b. Has this activity previously been co-commissioned or joint-commissioned? No</p>
Decommissioning	<p>1a. Does this activity include any decommissioning of services? Yes</p> <p>1b. If yes, provide a description of the proposed decommissioning process and any potential implications.</p> <p>With the existing AOD agreements due to expire on 30 June 2021, Adelaide PHN approached the market (ATM) in November 2020 to commission a range of high quality, person-centred Alcohol and Other Drugs (AOD) treatment interventions to priority populations in the Adelaide metropolitan region for up to two years (FY 2021-2022 and FY 2022-2023). To ensure efficient and equitable use of available funds, funding was allocated for specific treatment services and / or priority populations, this includes young people, Aboriginal and Torres Strait Islander people and other population-based priority groups as identified in Adelaide PHN's AOD Treatment and Quality Framework. As a result of this ATM, four current AOD commissioned service providers (CSPs) were unsuccessful in their application to receive funding beyond 30 June 2021 when their existing agreements expire.</p> <p>Adelaide PHN has formally notified the four existing AOD CSPs that their agreements will expire 30 June 2021 (as per the contract period in their existing agreement). These providers are contractually obliged to work with the Adelaide PHN to implement a transition plan, ensuring continuity of care and alternative treatment pathways during program closure, including the transition of any clients to the new AOD CSPs from 1 July 2021.</p> <p>Please note that five of the successful applicants are current CSPs, therefore minimal impact is expected with robust risk mitigation procedures in place to safeguard transition requirements.</p>

Adelaide PHN 2021 Submission

Data collection	Is this activity in scope for data collection under the Alcohol and Other Drug Treatment Services National Minimum Data set Yes
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AOD2. Population-based AOD services

Proposed Activities – AOD2	
ACTIVITY TITLE	Population-based AOD services
Existing, Modified, or New Activity	Indicate if this is an existing activity, modified activity, or a new activity. New Activity
PHN Program Key Priority Area	Alcohol and Other Drugs
Needs Assessment Priority	<p>AOD 1 Priority populations have access to high quality alcohol and other drug treatment services and interventions</p> <p>AOD 4 Integration and partnership between AOD and Primary Health Care services improves continuity of care and experiences</p> <p>GPH 2. Accessibility to and appropriateness of primary health care services, particularly for CALD and new and emerging communities, LGBTIQ and older people.</p> <p>GPH 25 LGBTIQ+ communities can access safe, inclusive and appropriate mental health services and alcohol and other drugs treatment options</p>
Aim of Activity	Ensure people from identified priority populations have equitable access to high quality treatment interventions in alignment with the Adelaide PHN AOD Treatment and Quality Framework.
Description of Activity	<p>Adelaide PHN has undertaken a redesign of the commissioning of AOD services to better align with local needs and the National Framework for Alcohol, Tobacco and Other Drug Treatment. This includes the development of the Adelaide PHN AOD Treatment and Quality Framework. As part of this, Adelaide PHN identified several priority populations requiring increased access to AOD treatment services.</p> <p>In line with this, in 2021-2023, Adelaide PHN will be commissioning treatment services that support people from the identified priority populations.</p> <p>Adelaide PHN will be ensuring that commissioned AOD treatment services are high quality, person-centred, and aligned with local needs. This includes ensuring Adelaide PHN commissioned AOD service providers deliver services in accordance with the Adelaide PHN AOD Treatment and Quality Framework. All commissioned AOD treatment services will be expected to:</p> <ul style="list-style-type: none"> ▪ Identify the needs and motivations of the people seeking treatment for substance use ▪ Deliver high quality person-centred AOD Treatment interventions ▪ Provide safe and appropriate pathways to and from the services <p>Adelaide PHN also facilitates the collection of data from commissioned AOD treatment service providers to inform the continuous quality improvement of AOD treatment services in the region.</p>

	<p>Further consideration is currently in progress to consider appropriate ways to improve access to local AOD treatment services and interventions for people from CALD communities. This includes contract negotiations, capacity building, consultation, and links with AOD4 Workforce development.</p> <p>Adelaide PHN has also commissioned a report into substance use and AOD treatment services by older people (through National Centre for Education and Training on Addiction) and will be looking to support the implementation of recommendations, where appropriate, through mechanisms such as capacity building, partnerships and advocacy.</p>
Target population cohort	<ul style="list-style-type: none"> ▪ Aboriginal and Torres Strait Islander people ▪ Culturally and linguistically diverse communities ▪ Lesbian, gay, bisexual, transgender, intersex, and queer/questioning (LGBTIQ) communities ▪ Older people ▪ People in contact with the criminal justice system <p>People using methamphetamine are also considered a priority population, as a result of the Adelaide PHN AOD Treatment and Quality Framework identifying several substances of concern.</p> <p>People with co-occurring mental health conditions and substance use issues are also a significant group requiring treatment services. Adelaide PHN expects all commissioned service providers delivering AOD treatment services to ensure all people are screened to identify any comorbidities and that they are provided with a person-centred service as a result.</p>
In scope AOD Treatment Type	<ul style="list-style-type: none"> ▪ Interventions to reduce harm <ul style="list-style-type: none"> ○ Peer strategies ○ Family support ○ Information & education ▪ Interventions to screen, assess and coordinate <ul style="list-style-type: none"> ○ Screening ○ Brief Interventions ○ Assessments ○ Case management/care coordination ○ Aftercare & assertive follow-up ○ Consultation liaison ▪ Intensive interventions <ul style="list-style-type: none"> ○ Counselling ○ Withdrawal management ○ Pharmacotherapy ○ Non-residential rehabilitation
Indigenous specific	<p>Is this activity targeted to, or predominantly supporting, Aboriginal and Torres Strait Islander people?</p> <p>No</p>

	If yes, briefly describe how this activity will engage with the Indigenous sector.
Coverage	Please indicate if this activity covers the entire PHN region or list specific SA3 in PHN region (see attached jpeg in email for reference) Entire APHN region.
Consultation	<p>Consultation:</p> <p>In 2020, redesign of AOD treatment services was commenced, with a view to innovate how these services are purchased and aligned with the Needs Assessment. The <i>Adelaide PHN AOD Treatment and Quality Framework</i> underpins the scope and approach for AOD commissioned services commencing July 2021. Consultation was undertaken to gauge stakeholder's satisfaction that the proposed Framework would support efficient, effective treatment services.</p> <p>Stakeholders consulted included current commissioned service providers, membership, Drug and Alcohol Services South Australia (DASSA), South Australia Network of Drug and Alcohol Services (SANDAS), Primary health care providers, people lived experience of drug and/or alcohol dependence, LGBTIQA+ people, young people, older people, people with experience of homelessness, people with a disability, individuals at risk of family and domestic violence, people from culturally and linguistically diverse backgrounds and people contact with the criminal justice system.</p> <p>Consultation consisted of circulating the Framework publicly and inviting feedback via- interviews with sector leadership, online workshops with sector and community, and an online survey. Key themes that emerged in the feedback expressed a desire for services that included lived experience, accounted for complexity, were inclusive of aftercare, are culturally aware and safe and were consistent in their approach to treatment definitions and data collection. Opportunities to further develop integration outside of the AOD sector were also identified. These key themes were incorporated to both the Framework and the Commissioning Plan for AOD TS 2021-23.</p> <p>Alignment with the 2020 DASSA Health Needs Assessment (HNA):</p> <p>In 2020, Drug and Alcohol Services South Australia (DASSA) conducted a HNA of state-wide AOD need, to inform their future planning and commissioning of government and non-government alcohol and other drug treatment services in South Australia up to 2030. The 2020 consultation described above was designed in a complementary fashion to this work. Through Adelaide PHN's partnership with DASSA on this project, Adelaide PHN will have access to the results of this project for inclusion with our own iterative Needs Assessment.</p>
Collaboration	In 2019 the Adelaide PHN CAC advocated for further investigation of the challenges for LGBTIQ+ people when engaging with the primary health system. Adelaide PHN then undertook further gathering of academic evidence and stakeholder feedback on LGBTIQ+ primary health care needs for the Needs Assessment. As a result of this work, the LGBTIQ+ community was named as a priority population in the AOD Treatment & Quality

	<p>Framework. The providers listed below will remain key stakeholders for collaboration and further developing of service models for LGBTIQ+ people in the Adelaide PHN region:</p> <ul style="list-style-type: none"> - South Australian Rainbow Advocacy Alliance (SARAA) - Catalyst Foundation - SHINE SA - COTA SA - Trans Health SA - Thorne Harbour Health <p>Further collaboration about priority populations requiring AOD treatment services with:</p> <ul style="list-style-type: none"> ▪ Non-government organisations providing drug and alcohol treatment services ▪ Drug and Alcohol Service South Australia (DASSA): providing treatment referral service - Alcohol and Drug Information Service (ADIS), and state-funded service directory [Know Your Options], ▪ SA Health and Country SA PHN: coordinated development of HealthPathways SA [Alcohol & Other Drug pathways], ▪ South Australian Network of Drug and Alcohol Services (SANDAS): State AOD Peak providing Co-morbidity Network Group, service promotion and workforce development / capacity building, ▪ General Practice and other primary health care providers: referral into treatment, ▪ Local Drug Action Teams ▪ Department of Correctional Services and Department of Child Protection: referral into treatment, ▪ University of Adelaide: optimisation and scale up of the eASSIST and Brief Interventions ▪ Adelaide PHN Central Referral Unit (CRU): triage and referral of Mental Health Treatment Plans identifying substance use as primary disorder, or as comorbid condition, ▪ Adelaide PHN commissioned mental health providers and other commissioned providers
Activity milestone details/ Duration	<p>Provide the anticipated activity start and completion dates (including the planning and procurement cycle):</p> <p>Activity start date: 1/01/2020 Activity end date: 30/06/2023</p> <p>If applicable, provide anticipated service delivery start and completion dates (excluding the planning and procurement cycle):</p> <p>Service delivery start date: July 2021 Service delivery end date: June 2023</p> <p>Any other relevant milestones?</p>
Commissioning method and approach to market	<p>1. Please identify your intended procurement approach for commissioning services under this activity:</p> <p><input type="checkbox"/> Not yet known <input type="checkbox"/> Continuing service provider / contract extension <input checked="" type="checkbox"/> Direct engagement. If selecting this option, provide justification for direct engagement, and if applicable, the length of time the commissioned provider has provided this service, and their performance to date.</p>

	<p>1. PsychMed are currently the only organisation in South Australia with the necessary skills, experience and resources to provide the Matrix Program. PsychMed has delivered the Matrix program since 1 July 2017 in metropolitan Adelaide and the Riverland Matrix Program Pilot under The Department for Health and Wellbeing, through Drug and Alcohol Services South Australia (DASSA), funding from 2018. In addition, whilst the original Matrix pilot was developed in the US and licensed from Substance Abuse and Mental Health Services Administration (SAMHSA), the Australian adaptation of the program, and the term 'Matrix Program', has been copyrighted by a private practice in Western Australia. Under the collaborative framework of the National Matrix Network permission has been granted for PsychMed to use the name 'Matrix' and ensures fidelity to the model and training throughout Australia through the 'Australian Matrix Education Network (AMEN)'. As such PsychMed is the only organisation in SA that can deliver the program in the manner required by Adelaide PHN.</p> <p>2. OARS CT are the primary organisation in South Australia, at this time, with specialist provider knowledge (necessary skills, experience, resources and capability), ability to upscale and service expertise in the offender treatment environment. OARS CT provide a comprehensive range of services covering Home Detention, Reintegration, Accommodation, Therapeutic Court Diversion, drug and alcohol/gambling counselling, domestic violence perpetrator programs, NDIS and the internationally recognised HISSP model. OARS CT's unique relationship with both the Minister for Correctional Service office, the Department for Correctional Services, Centre for Restorative Justice, and Aboriginal and Torres Strait Islander communities provide an essential platform to embed future offender programs into the existing pre-release rehabilitation environment whilst maintaining fidelity to best practice and evidence-informed interventions.</p> <p><input checked="" type="checkbox"/> Open tender <input type="checkbox"/> Expression of Interest (EOI) <input type="checkbox"/> Other approach (please provide details)</p> <p>2a. Is this activity being co-designed? No</p> <p>2b. Is this activity the result of a previous co-design process? Yes</p> <p>3a. Do you plan to implement this activity using co-commissioning or joint-commissioning arrangements? No</p> <p>3b. Has this activity previously been co-commissioned or joint-commissioned? No</p>
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Decommissioning	<p>1a. Does this activity include any decommissioning of services? Yes</p> <p>1b. If yes, provide a description of the proposed decommissioning process and any potential implications.</p> <p>With the existing AOD agreements due to expire on 30 June 2021, Adelaide PHN approached the market (ATM) in November 2020 to commission a range of high quality, person-centred Alcohol and Other Drugs (AOD) treatment interventions to priority populations in the Adelaide metropolitan region for up to two years (FY 2021-2022 and FY 2022-2023). To ensure efficient and equitable use of available funds, funding was allocated by specific treatment services and / or priority populations, this includes young people, Aboriginal and Torres Strait Islander people and other population-based priority groups as identified in Adelaide PHN's AOD Treatment and Quality Framework.</p> <p>As a result of this ATM, four AOD commissioned service providers (CSPs) were unsuccessful in their application to receive funding beyond 30 June 2021 when their existing agreements expire.</p> <p>Adelaide PHN has formally notified the four existing AOD CSPs that their agreements will expire 30 June 2021 (as per the contract period in their existing agreement). These providers are contractually obliged to work with the Adelaide PHN to implement a transition plan, ensuring continuity of care and alternative treatment pathways during program closure, including the transition of any clients to the new AOD CSPs from 1 July 2021.</p> <p>Please note that five of the successful applicants are current CSPs, therefore minimal impact is expected with robust risk mitigation procedures in place to safeguard transition requirements.</p>
Data collection	<p>Is this activity in scope for data collection under the Alcohol and Other Drug Treatment Services National Minimum Data set Yes</p>

AOD3. Aboriginal and Torres Strait Islander AOD Services

Proposed Activities – AOD3	
ACTIVITY TITLE	Aboriginal and Torres Strait Islander AOD services
Existing, Modified, or New Activity	Indicate if this is an existing activity, modified activity, or a new activity. New Activity
PHN Program Key Priority Area	Alcohol and Other Drugs
Needs Assessment Priority	IH – AOD 1 Aboriginal and Torres Strait Islander people can access culturally safe and appropriate AOD treatment services AOD 3 People requiring AOD treatment services in Adelaide are supported by a sufficient, safe, skilled and appropriate workforce
Aim of Activity	Improve access to culturally appropriate AOD treatment interventions for people from diverse backgrounds, particularly Aboriginal and Torres Strait Islander people, through the provision of services that are: <ul style="list-style-type: none"> • culturally safe and appropriate, • integrated, and • enable navigation and pathways to appropriate care.
Description of Activity	Adelaide PHN has undertaken a redesign of the commissioning of AOD services to better align with local needs and the National Framework for Alcohol, Tobacco and Other Drug Treatment. In line with this, in 2021-2023, Adelaide PHN will be commissioning Aboriginal and Torres Strait Islander specific AOD services that are culturally appropriate, high-quality, person-centred and aligned with local -community needs. This includes ensuring that funding is made available to community controlled AOD services, as well as supporting culturally sensitive mainstream alternatives. As part of the Adelaide PHN AOD Treatment and Quality Framework, Adelaide PHN has identified a wide range of actions under the National Aboriginal and Torres Strait Islander People's Drug Strategy 2014-2019 and will be ensuring that these actions are implemented and maintained. Adelaide PHN also supports all AOD service providers to improve their own cultural safety and to deliver culturally appropriate services, by requiring them to undertake actions aligned with the outcomes identified in the NSQHS Standards User Guide for Aboriginal and Torres Strait Islander health.
Target population cohort	<ul style="list-style-type: none"> ▪ Aboriginal and Torres Strait Islander people
In scope AOD Treatment Type	<ul style="list-style-type: none"> ▪ Interventions to reduce harm <ul style="list-style-type: none"> ○ Peer strategies ○ Family support ○ Information & education ○ Assertive outreach ▪ Interventions to screen, assess and coordinate <ul style="list-style-type: none"> ○ Screening ○ Brief Interventions ○ Assessments & treatment planning ○ Case management / care coordination

	<ul style="list-style-type: none"> ○ Aftercare & assertive follow-up ▪ Intensive interventions <ul style="list-style-type: none"> ○ Counselling – Motivational interviewing, narrative therapy CBT, mindfulness, accidental counselling, psychoeducation ○ Mutual aid groups, including SMART and Peer support
Indigenous specific	<p>Is this activity targeted to, or predominantly supporting, Aboriginal and Torres Strait Islander people?</p> <p>Yes</p> <p>If yes, briefly describe how this activity will engage with the Indigenous sector.</p> <p>Ongoing engagement documented in ‘Consultation’ and ‘Collaboration’ below.</p>
Coverage	<p>Please indicate if this activity covers the entire PHN region or list specific SA3 in PHN region (see attached jpeg in email for reference)</p> <p>Entire APHN region.</p>
Consultation	<p>During the 2020 consultation during AOD redesign, dedicated consultation with local Aboriginal and Torres Strait Islander stakeholders was conducted, seeking feedback on culturally safe and appropriate service offerings, including appropriate treatment settings, care teams, scope for treatment interventions and culturally appropriate and safe treatment services. Stakeholders included Adelaide PHN Aboriginal Community Advisory Council, Aboriginal and Torres Strait Islander people with lived experience of substance use, Aboriginal Community-Controlled health services, non-government treatment and crime prevention organisations, and the Aboriginal Drug and Alcohol Council (ADAC).</p> <p>These stakeholders remain key collaborators for the implementation of culturally safe and appropriate services for Aboriginal and Torres Strait Islander people. They contribute to the design and development of person-centred care, annual Needs Assessment, strategic plans, and the development of strategies to improve experience of the primary health care system, through a cultural lens.</p>
Collaboration	<p>Collaboration continues to support Aboriginal and Torres Strait Islander AOD services via:</p> <ul style="list-style-type: none"> • Commissioning specialist AOD services via the only Community Controlled Aboriginal Health service in the region – Nunkuwarrin Yunti - focusing on joint care and pathways with child protection and correctional services, along with direct and warm referrals to dental, child and maternal health, primary care and mental health services. • Indigenous specialist services providing service integration opportunities: Watto Purruna, Aboriginal Family Support Services (AFSS), Aboriginal Sobriety Group (ASG), • Drug and Alcohol Service South Australia (DASSA): providing treatment referral service - Alcohol and Drug Information Service (ADIS), and state funded service directory • Country SA PHN: coordinated development of HealthPathways SA

	<ul style="list-style-type: none"> • Aboriginal Health Council South Australia (AHCSA): provision of AOD sector capacity / workforce development and training
Activity milestone details/ Duration	<p>Provide the anticipated activity start and completion dates (including the planning and procurement cycle):</p> <p>Activity start date: 1/01/2020 Activity end date: 30/06/2023</p> <p>If applicable, provide anticipated service delivery start and completion dates (excluding the planning and procurement cycle):</p> <p>Service delivery start date: July 2021 Service delivery end date: June 2023</p> <p>Any other relevant milestones?</p>
Commissioning method and approach to market	<p>1. Please identify your intended procurement approach for commissioning services under this activity:</p> <p><input type="checkbox"/> Not yet known <input type="checkbox"/> Continuing service provider / contract extension <input type="checkbox"/> Direct engagement. If selecting this option, provide justification for direct engagement, and if applicable, the length of time the commissioned provider has provided this service, and their performance to date. <input checked="" type="checkbox"/> Open tender <input type="checkbox"/> Expression of Interest (EOI) <input type="checkbox"/> Other approach (please provide details)</p> <p>2a. Is this activity being co-designed? No</p> <p>2b. Is this activity the result of a previous co-design process? Yes</p> <p>3a. Do you plan to implement this activity using co-commissioning or joint-commissioning arrangements? No</p> <p>3b. Has this activity previously been co-commissioned or joint-commissioned? No</p>
Decommissioning	<p>1a. Does this activity include any decommissioning of services? Yes</p> <p>1b. If yes, provide a description of the proposed decommissioning process and any potential implications.</p> <p>With the existing AOD agreements due to expire on 30 June 2021, Adelaide PHN approached the market (ATM) in November 2020 to commission a range of high quality, person-centred Alcohol and Other Drugs (AOD) treatment interventions to priority populations in the Adelaide metropolitan region for up to two years (FY 2021-2022 and FY 2022-2023). To ensure efficient and equitable use of available funds, funding was allocated by specific treatment services and / or priority populations, this includes young people, Aboriginal</p>

	<p>and Torres Strait Islander people and other population-based priority groups as identified in Adelaide PHN's AOD Treatment and Quality Framework. As a result of this ATM, four AOD commissioned service providers (CSPs) were unsuccessful in their application to receive funding beyond 30 June 2021 when their existing agreements expire.</p> <p>Adelaide PHN has formally notified the four existing AOD CSPs that their agreements will expire 30 June 2021 (as per the contract period in their existing agreement). These providers are contractually obliged to work with the Adelaide PHN to implement a transition plan, ensuring continuity of care and alternative treatment pathways during program closure, including the transition of any clients to the new AOD CSPs from 1 July 2021.</p> <p>Please note that five of the successful applicants are current CSPs, therefore minimal impact is expected with robust risk mitigation procedures in place to safeguard transition requirements.</p>
Data collection	<p>Is this activity in scope for data collection under the Alcohol and Other Drug Treatment Services National Minimum Data set</p> <p>Yes</p>

AOD4. Workforce development

Proposed Activities – AOD4	
ACTIVITY TITLE	Workforce development & integration
Existing, Modified, or New Activity	Indicate if this is an existing activity, modified activity, or a new activity. New Activity
PHN Program Key Priority Area	Alcohol and Other Drugs
Needs Assessment Priority	AOD 2 PHC providers can identify and support people with substance use issues and understand the scope of AOD treatment services and PHC services. AOD 3 People requiring AOD treatment services in Adelaide are supported by a sufficient, safe, skilled and appropriate workforce AOD 4 Integration and partnership between AOD and Primary Health Care services improves continuity of care and experiences
Aim of Activity	Improve the capacity and capability of, and the integration between, the AOD sector workforce and the broader primary health care system, including general practices, to support people with substance use issues with appropriate treatment options and referral pathways.
Description of Activity	<p>This activity contains elements of the activity previously identified as AOD10. Adelaide PHN has undertaken a redesign of the commissioning of AOD services to better align with local needs and the National Framework for Alcohol, Tobacco and Other Drug Treatment. As part of this, Adelaide PHN is working to support both the primary health care providers and the AOD sector workforce through a variety of activities.</p> <p>Adelaide PHN is looking to primary healthcare providers to increase their skills and knowledge through training, education and professional development activities. This includes supporting the delivery of drug and alcohol training packages to the primary health care sector such as:</p> <ul style="list-style-type: none"> ▪ the promotion of education package and training grants for drug and alcohol addiction to GPs delivered through the Royal Australian College of General Practitioners (RACGP) ▪ enhancing the knowledge of GPs and other health professionals on the application of alcohol and other drug addiction referral pathways ▪ supporting improved access to drug and alcohol treatment from primary care ▪ increasing the awareness of the range of evidence-based resources available to improve drug and alcohol addiction treatment. <p>This activity will identify opportunities to improve the capacity of primary care practitioners to recognise and respond to drug and alcohol related issues, reduce stigma and barriers associated with treatment seeking for people with drug and alcohol issues, deliver screening, Brief Interventions and on-referral, plan and coordinate treatment for severe substance dependency, and manage addiction. It also incorporates workforce support to enhance the ability of primary care practitioners, including GPs to identify, treat and support patients with alcohol and drug related problems including comorbidity.</p>

	<p>Adelaide PHN also supports commissioned AOD service providers to improve and maintain the skills and knowledge of their workforce. This is done through ensuring all providers have or are working towards appropriate accreditation and the National Quality Framework. Adelaide PHN has also established credentialing and professional development requirements, which AOD services providers are supported to meet. This is achieved through capacity building and the provision of appropriate resources. Future work in this area may include consultations, the establishment of communities of practice, other networking opportunities, and partnering with local peak bodies to ensure access to a wide range of training and professional development opportunities.</p> <p>Adelaide PHN is also continuing the development a performance and quality framework incorporating collection and analysis of screening/outcome and experience measures, with intention of developing benchmark metrics to demonstrate 'change; and for how much change is meaningful, with baseline to monitor from 2021-22 onwards. Framework will incorporate logic to enable analysis of a suite of measures re: comprehensive assessment, treatment matching, monitoring, discharge planning, and incorporate the implementation and collection of an AOD Patient Reported Experience Measure. The implementation of the framework will enhance the capacity of the service system to support change and be developed in alignment with the <i>National Framework for Alcohol, Tobacco and Other Drug Treatment 2019 – 2029</i> and <i>National Quality Framework for Drug and Alcohol Treatment Framework 2019</i>.</p> <p>All AOD treatment services commissioned by Adelaide PHN need to identify clear partnerships, pathways and other opportunities for the provision of seamless and continuous care of people living with both substance use issues and mental health conditions. This is supported by rigorous commissioning processes and contract negotiations. Capacity building activities continue to support this work throughout the duration of the contract. This will ensure commissioned AOD treatment service providers identify and implement activities to improve intra- and inter-sector integration.</p> <p>Adelaide PHN commissioned AOD treatment service providers are also able to participate in Adelaide PHN-developed integration activities where appropriate, such as cross-sector networking opportunities, use of shared information portals, identified referral pathways, secure messaging platforms and client information management systems.</p> <p>Capacity building also supports all Adelaide PHN commissioned service providers to identify people requiring assistance with substances use issues and to treat or refer them as appropriate in accordance with their identified needs.</p> <p>These cross-sector efforts are being supported by internal mechanisms which use the Adelaide PHN Integrated Care Framework, to identify effective and appropriate methods to improve integration between the AOD treatment sector and the broader primary health system including primary mental health care services.</p>
Target population cohort	<ul style="list-style-type: none"> ▪ Primary health care providers ▪ Commissioned service providers ▪ Other AOD workforce

In scope AOD Treatment Type	<ul style="list-style-type: none"> ▪ Information & education ▪ Capacity building ▪ Workforce development
Indigenous specific	<p>Is this activity targeted to, or predominantly supporting, Aboriginal and Torres Strait Islander people?</p> <p>No</p> <p>If yes, briefly describe how this activity will engage with the Indigenous sector.</p>
Coverage	<p>Please indicate if this activity covers the entire PHN region or list specific SA3 in PHN region (see attached jpeg in email for reference)</p> <p>Entire APHN region.</p>
Consultation	<p>Consultation in 2020 demonstrated that AOD treatment services present a key setting to support training and skills development as well as removing stigma associated with the AOD peer workforce. SANDAS has expressed desire to develop an AOD peer workforce strategy and is seeking ways to collaborate with the sector including with APHN. Integration opportunities for primary AOD treatment services outside of their own sector need to be further developed, and the PHN can play a key supporting role in this work. Key opportunities included provision of face-to-face comorbidity training, working with CSPs to develop appropriate outcome measures for integration and working in partnership with Aboriginal community-controlled organisations is essential to support integration. These will be explored in 2021-23.</p> <p>Developing and increasing the Aboriginal AOD workforce was also deemed essential, including the development of culturally appropriate entry employment pathways that include upskilling and support to work towards appropriate qualifications. The feasibility of this will be further developed in 2021-23.</p> <p>All drug and alcohol treatment services contracts require the establishment of formalised referral pathways into and from mental health and primary care services where appropriate. As such, regular participation in SANDAS' <i>Comorbidity Network Group</i> and regional stakeholder mechanisms that provide input into local and national policy direction / inform evidence-based AOD treatment services in SA provide strategic consultations which inform</p> <p>Ongoing consultation with the Adelaide PHN Aboriginal Community Advisory Council (ACAC), which contributes to the design and development of person-centred care, annual Needs Assessment, strategic plans, and the development of strategies to improve experience of the primary health care system, through a cultural lens</p> <p>Consultation underpinned by the following:</p> <ul style="list-style-type: none"> ▪ Mental Health and Alcohol and Other Drug (MH&AOD) Reform Consultation 2016, ▪ Adelaide PHN AOD Treatment Services Reference Group 2017 – 2019 (included representation from person with Lived experience, State Director – DASSA, EO – SANDAS, MATOD prescribing General Practitioner),

	<ul style="list-style-type: none"> ▪ Feedback and evaluation surveys from all CPD events (with AOD topics) undertaken between 2017 – 2020, i.e. regular engagement with GPs, Practice Nurses, Practice Managers and Allied Health Professionals through provision of commissioned education/CPD/training opportunities, ▪ GP Survey 2018 (AOD indicators / support identified), including practice intelligence from PEN CAT Data Sharing Agreements, ▪ Consultations held with range of stakeholders during development and clinical drafting of HealthPathways SA ‘AOD pathways’ ▪ Membership of National Drug Strategy Committee GP Working Group (April – December 2019) 				
Collaboration	<ul style="list-style-type: none"> ▪ Royal Australian College of General Practitioners (RACGP), both National and State Colleges: funded to deliver the Alcohol and Other Drugs GP Education Program ▪ NCETA: provide expert advice on patterns, prevalence and incidence of regional drug and alcohol use, and the current and future AOD Workforce Development and Priorities ▪ DASSA: Memorandum of Administrative Agreement (MoAA) outlines joint activities including to improve “treatment pathways between primary health services (e.g. general practitioners) and alcohol and other drug treatment service providers.” Incorporates multiple activities, such as: <ul style="list-style-type: none"> ○ development of a GP Engagement Strategy, ○ Supporting Take-Home Naloxone THN Trial, ○ Supporting GP Program Coordinator’s access to primary care clinicians regarding Medication Assisted Treatment for Opioid Dependence (MATOD) workforce development activities, ▪ SANDAS: South Australian Network of Drug and Alcohol Services (SANDAS) have been funded by the Commonwealth Department of Health to lead a series of workshops aimed at workers within alcohol and other drug treatment and support services. ▪ Australian Drug Foundation (ADF): provide advice on evidence-based prevention policies and practice at primary, secondary and tertiary levels. ▪ Regional GPs, including non-RACGP Members: guidance in the establishment of support networks for practitioners with an interest in drug and alcohol. ▪ Non-government organisations providing drug and alcohol treatment services ▪ SA Health and Country SA PHN: coordinated development of HealthPathways SA [Alcohol & Other Drug pathways], ▪ General Practice and other primary health care providers: referral into treatment, ▪ Adelaide PHN Central Referral Unit (CRU): triage and referral of Mental Health Treatment Plans identifying substance use as primary disorder, or as comorbid condition, ▪ Local Drug Action Teams (LDAT): Supporting collaboration with treatment services to prevent and minimise the harm caused by alcohol and other drugs through regional planning 				
Activity milestone details/ Duration	<p>Provide the anticipated activity start and completion dates (including the planning and procurement cycle):</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 40%;">Activity start date:</td> <td style="width: 60%;">1/07/2021</td> </tr> <tr> <td>Activity end date:</td> <td>31/12/2021</td> </tr> </table>	Activity start date:	1/07/2021	Activity end date:	31/12/2021
Activity start date:	1/07/2021				
Activity end date:	31/12/2021				

	<p>If applicable, provide anticipated service delivery start and completion dates (excluding the planning and procurement cycle):</p> <p>Service delivery start date: July 2021 Service delivery end date: December 2021</p> <p>Any other relevant milestones?</p>
Commissioning method and approach to market	<p>1. Please identify your intended procurement approach for commissioning services under this activity:</p> <ul style="list-style-type: none"> <input checked="" type="checkbox"/> Not yet known <input type="checkbox"/> Continuing service provider / contract extension <input type="checkbox"/> Direct engagement. If selecting this option, provide justification for direct engagement, and if applicable, the length of time the commissioned provider has provided this service, and their performance to date. <input type="checkbox"/> Open tender <input type="checkbox"/> Expression of Interest (EOI) <input type="checkbox"/> Other approach (please provide details) <p>2a. Is this activity being co-designed? Yes</p> <p>The Adelaide PHN is undertaking rigorous co-design processes with key regional stakeholders. This will result in the production of co-design outputs (including program logic, project modelling) informed by a design methodology incorporating problem definition, solution generation and solution implementation). The intended procurement approach for commissioning services under this activity will be an outcome of the design process.</p> <p>2b. Is this activity the result of a previous co-design process? No</p> <p>3a. Do you plan to implement this activity using co-commissioning or joint-commissioning arrangements? No</p> <p>3b. Has this activity previously been co-commissioned or joint-commissioned? No</p>
Decommissioning	<p>1a. Does this activity include any decommissioning of services? No</p> <p>1b. If yes, provide a description of the proposed decommissioning process and any potential implications.</p>
Data collection	<p>Is this activity in scope for data collection under the Alcohol and Other Drug Treatment Services National Minimum Data set No</p>